

# The Higher Learning Commission Action Project Directory

## Red Rocks Community College

Project Details		
<b>Title</b>	Master Plan: Improve space utilization for greater efficiencies	<b>Status</b> ACTIVE
<b>Category</b>	6-Supporting Institutional Operations	<b>Updated</b>
<b>Timeline</b>		<b>Reviewed</b>
	<b>Planned Project Kickoff</b> 12-01-2011	<b>Created</b> 12-01-2011
	<b>Target Completion</b> 12-31-2014	<b>Version</b> 1

### 1: Project Goal

**A:** RRCC renewed its facility master plan in July 2011. The master plan documents a deficit of space in teaching laboratories, open laboratories, academic offices, library, assembly, exhibit, physical plant and student center space. This proposed project will develop processes for constituents across the campus to work collaboratively to evaluate space needs and provide avenues for offering input to best utilize the campus physical resources as the master plan recommendations are implemented.

### 2: Reasons For Project

**A:** As recognized in the revised facility master plan document, program organization and adjacencies have deteriorated on the Lakewood Campus over time. As programs were developed they have been placed in areas of the campus where space was available without a systematic review of overall space planning leading to missed opportunities for synergies and space efficiency. RRCC experienced FTE and headcount growth in excess of thirty five percent since 2007 which has intensified the problem. The college anticipates additional growth in the next five years. College leadership desires to take full advantage of the recommendations provided in the master plan document and develop processes to allow all constituents to be involved in planning of renovation and new construction.

### 3: Organizational Areas Affected

**A:** The project potentially impacts all organizational units. The current space deficiencies include all areas of academic and academic support, administrative, and auxiliary space. College constituents demonstrated a desire to offer input and work collaboratively as scenarios were developed for presentation in the master plan document. The current committee members include faculty, administrators, and support staff from administrative, instructional, and student services departments.

### 4: Key Organizational Process(es)

**A:** This project is undertaken to provide opportunities for inclusiveness and collaboration in planning processes as facility needs are addressed. We will obtain input from all constituent groups so our planning actions and resulting decisions demonstrate our guiding principles of teamwork, innovation, diversity, communication and integrity.

### 5: Project Time Frame Rationale

**A:** Initial project phases requiring up to six months will include designing questionnaires to obtain meaningful input from all constituents and processes to analyze, share and store data. The committee will explore both short term and long term strategies to include, reorganization of existing space usage to gain efficiencies, leasing appropriate space and new construction. A key component in addressing the anticipated growing deficient of space is the construction of a new academic building. Funding sources will need to be addressed. These processes are anticipated to be long range activities.

### 6: Project Success Monitoring

**A:** The committee will explore ways to benchmark current state and measure project success. Continuing constituent engagement will be measured by such means as participation in surveys.

**7: Project Outcome Measures**

**A:** Metrics will be developed by the committee to evaluate the project.